THE WYOMING RURAL DEVELOPMENT COUNCIL

The Wyoming Rural Development Council is a collaborative public/private partnership that brings together six partner groups: local/regional government, state government, federal government, tribal government, non-profit organizations and private sector individuals and organizations.

WRDC is governed by a Steering Committee representing the six partner groups. The Steering Committee as well as the Council membership have established the following goals for the WRDC:

- Assist rural communities in visioning and strategic planning
- Serve as a resource for assisting communities in finding and obtaining grants for rural projects
- Serve and be recognized as a neutral forum for identification and resolution of multi-jurisdictional issues
- □ Promote, through education, the understanding of the needs, values and contributions of rural communities

The Council seeks to assist rural Wyoming communities with their needs and development efforts by matching the technical and financial resources of federal, state, and local governments and the private sector with local development efforts.

If you would like more information about the Wyoming Rural Development Council and how you may benefit as a member, contact:

Mary Randolph, Executive Director Wyoming Rural Development Council 2219 Carey Ave. Cheyenne, WY 82002 307-777-6430 307-777-6593 (fax) <u>mrando@state.wy.us</u> www.wyomingrural.org

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Wright Resource Team

<u>May 8-10, 2001</u>

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Progress of the Platte County Task Force

PROCESS FOR THE DEVELOPMENT OF THIS REPORT

The Wyoming Rural Development Council (WRDC) has provided a resource team to assist the town of Wright, Wyoming in evaluating the community's assets and liabilities and in developing suggestions for improving the environment, social and economic future of Wright.

The town of Wright requested a community assessment from the Wyoming Rural Development Council. Susan Adams served as the community contact and took the lead in agenda development, logistics and publicity in town for the assessment. Resource team members were selected to visit, interview citizens, business and community leaders; and develop a plan of recommended action for the town. The team members were carefully selected based on their fields of expertise that Wright officials indicated would be needed to respond to the problem areas identified.

The Resource Team toured the town and interviewed approximately 140 people over a three-day period from May 8-10, 2001. The team interviewed representatives from the following segments of the Wright community: agriculture, education, youth, economic development, banking and finance, city/county government, school administration, industry, utilities, law enforcement, healthcare, emergency services, churches, social services, parents, civic services, retail, senior citizens, business, and Chamber of Commerce. Each participant was asked to respond to three questions designed to begin communication and discussion and to serve as a basis for developing the action plan. The three questions were:

- □ What do you think are the major problems and challenges in Wright?
- What do you think are the major strengths and assets in Wright?
- What projects would you like to see completed in two, five ten and twenty years in Wright?

Upon completion of the interviews, the team met to compare notes and share comments following the three days of intense study. The team then agreed that each team member would carefully analyze what was said, synthesize what they heard with their knowledge of programs and resources, prepare their notes and suggestions, and forward these items to be combined into WRDC=s final report to Wright.

The oral report was presented to the people of Wright on May 10, 2001 and many of the citizens of Wright who participated in the interviews were in attendance.

Following the oral report, a formal written report was prepared and presented to the town of Wright. It was agreed that the town would print copies or summaries for each person interviewed.

EXECUTIVE SUMMARY

The elements are all here for Wright to have a successful future. To become a growing, vibrant community takes only a few people willing to roll up their sleeves and go to work. Once this nucleus begins to exert effort, it will begin to show some successes. Then this nucleus needs to expand to include more and more of the community until the entire community is involved. But the work is not on big jobs; it is on small ones that can be achieved quickly. The big ones come later after Wright has seen the results of the smaller and sees that it can accomplish things.

Their area number of short term, accomplishable and recommendations that the review team has provided. The most important thing is to get the entire community involved in trying to find ways to accomplish its goals. A few celebrations at the successful conclusion of an activity which has involved a large number of citizens will lead to a feeling of accomplishment that will carry over into other activities. Look through the short-term suggestions, pick out one that you know what you can do, and get started!

Each of you individually must decide what it is that you want to doBwhat kind of project you want to tackle. There are enough tasks for everyone. Each small step, every accomplishment, no matter how limited, is movement in the right direction toward achieving Wright's goals. It can be done! There is no problem facing Wright that cannot be solved by the people living in the community. It is your choice, your decision, you can do it.

On behalf of the Wright Resource Team, I want to thank the community and our sponsors for the warm hospitality shown to us during our stay. The meals and accommodations were outstanding. We heard over and over in the listening sessions that Wright was filled with warm, caring individuals and we certainly can attest to that! Thank you very much.

We hope you will find great value in this report and remember any team member is available for you to call to clarify information or provide more information and assistance.

The Wyoming Rural Development Council is here to help you in any way that we can.

Sincerely,

Mary E. Randolph, Executive Director, Wyoming Rural Development Council

RESOURCE TEAM

MEMBERS

Wright, Wyoming Resource Team May 8-10, 2001

Steve Achter (Team Leader)

Wyoming Business Council 214 West 15th Street Cheyenne, WY 82002 307-777-2811 Fax: 307-777-2838 E-mail: <u>sachte@state.wy.us</u>

Bill Maiers

803 Kirk Ave. Casper, WY 82601 307-237-7082 307-237-7083 307-237-7084 307-237-7085 E-mail: <u>mtnbilly@coffey.com</u>

Mary Randolph

Wyoming Rural Development Council 2219 Carey Ave. Cheyenne, WY 82801 307-777-6430 E-mail: <u>mrando@state.wy.us</u>

<u>Josh Carnahan</u>

Wyoming Rural Electric 340 W. B. Street, Suite 101 Casper, WY 82601 307-234-6152 Fax: 307-347-8806 E-mail: wrea-jc@trib.com

<u>Billie Kirkham</u>

USDA Rural Development 320 Lincoln Riverton, WY 82501 307-856-7524 E-mail: <u>billie.kirkham@wy.usda.gov</u>

LOCAL CONTACTS/COORDINATORS

Wright Community Assessment, May 8, 9, 10, 2001

Agriculture: Josh Steele

Business/Retail/ Chamber of Commerce: Ava Nelson

Industry/Utilities: Karl Bertagnole

City/County Governments to include School Administrators: Town of Wright staff

Law Enforcement/Emergency Services/Emergency Management/Healthcare: Marty Noonan/Jeff Rech and Denny Bohne

Churches/Social Services/Parent Groups (PAB): Gordon Roe

Civic Services/Senior Citizens: Bernice Groves/Ray McIntosh

Youth: Town of Wright Staff working in coordination with the school

Educators: Principal Kevin Sinclair and Principal Jock Ward

Economic Development/Banking & Finance: Harry Underwood/Janice Opsal

Wright Community Assessment May 8-10, 2001

Resource Team Agenda

Wednesday, May 8	Activity	Location
10:00 to11:00 a.m.	Orientation and Organization Meeting (Resource Team only)	Town Hall
11:00 to 1:00 p.m.	Lunch with Community Team Leaders	Reno Jct. Cafe
1:30 to 4:15 p.m.	Tour of Wright area	Various sites
4:30 to 5:20 p.m.	Agriculture	Town Hall
5:35 to 7:15 p.m.	Dinner	Reno Jct. Cafe
7:30 to 8:20 p.m.	Educators	Town Hall
<u>Thursday, May 9</u>	Activity	Location
7:00 to 8:00 a.m.	Breakfast	Little Thunder Cafe
8:25 to 9:15 a.m.	Youth	WJSHS
9:30 to 10:20 a.m.	Economic Development/Banking and Finance	Town Hall
10:35 to 11:25 a.m.	City and County Government/School Administration	Town Hall
11:40 to 1:00 p.m.	Lunch (catered to town hall)	Mama's Parlor
1:15 to 2:05 p.m.	Industry/Utilities	Town Hall
2:20 to 3:10 p.m.	Break-Refreshments and Review of Previous Sessions	Town Hall
3:25 to 4:15 p.m.	Law Enforcement/Emergency Services/Healthcare	Town Hall
4:30 to 5:20 p.m.	Open Session (anyone welcome to attend)	Town Hall
5:35 to 7:00 p.m.	Dinner	Reno Jct. Cafe

Friday, May 10	Activity	Location
7:00 to 8:00 a.m.	Breakfast	Little Thunder Cafe
8:10 to 9:05 a.m.	Churches/Social services/Parents	Town Hall
9:20 to 10:10 a.m.	Civic Services/Senior Citizens	Town Hall
10:35 to 11:25 a.m.	Business/Retail/Chamber of Commerce	Town Hall
11:30 to 1:00 a.m.	Lunch (catered to town hall)	Town Hall
1:00 to 4:30 p.m.	Team preparation for town meeting	Town Hall
5:00 to 6:30 p.m.	Dinner	Reno Jct. Cafe
7:00 to 9:00 p.m <u>.</u>	Town Meeting	Town Hall

Wright Resource Team May 8-10, 2001

WHAT WE HEARD FROM WHAT WAS SAID

After listening to citizens of Wright, the Resource Team reviewed what was said and condensed the comments down to a few basic statements. These are in no particular order.

MAJOR THEMES IN WRIGHT

Public Facilities

Library Running track Auditorium Indoor riding arena Motocross/BMX track Teen hangout

Economic Development

Establish a "Main Street" Bring in new business: Retail: Fast food Lumber Clothing Sporting goods Pharmacy Service: Auto/bike mechanic Tire shop Day care Tire shop Movie Theater Industrial park Business/commercial Park

Transportation

Make 59 four lanes Reduce speed limit on 59 approaches to Wright Bus transportation to Gillette

Land Use/Community Development

Growth management Tree planting Private roadway maintenance within town limits Land locked

Political Representation

Split between N. Campbell County (Gillette) and S. Campbell County (Wright) Impacts funding in Wright for schools and county public facilities

Education

Community college outreach SBDC satellite office Leadership/entrepreneurial training Workforce development Day care Retention of employees Public disaster education Pre-school

Housing

Senior housing Affordable housing for families All types of housing Rentals Owner occupied

<u>RECOMMENDATIONS SUBMITTED</u> <u>BY RESOURCE TEAM MEMBERS</u>

The Resource Team has given many suggestions, some which have been repeated by more than one of the team members. We have listed the individual recommendations, along with contact information for the respective team members. You are encouraged to communicate directly with any team member whose recommendation you decide to implement. You may also contact Jennifer Goodman at the Wyoming Community Network for assistance in idetifying resources to accomplish tasks. Her number is 307-766-2107 or e-mail at jgoodman@uwyo.edu.

Steve Achter

Wyoming Business Council 214 West 15th Street Cheyenne, WY 82002 307-777-2811 FAX 307-777-2838 sachte@state.wy.us

INTRODUCTION

On behalf of the resource team I would like to thank the town of Wright for the warm hospitality that was expressed during our stay. The logistics were well attended to by Susan Adams and the food was exceptional – thanks to all. The town has many outstanding amenities not normally found in a town the size of Wright that make it attractive as a place to live. I personally can say the bike paths are outstanding and the recreation center is well equipped -- I enjoyed both. Wright is a town with a future.

This report is organized around the major themes identified by the resource team.

PUBLIC FACILITES

Challenge: The need for new public facilities was mentioned numerous times during the sessions, most notably the desire for a library, running track, auditorium, indoor riding arena, motor cross track, and teen hangout. Due to the donation of land by the town the library should become a reality in the near future.

Solution/Contact: The running track and the motocross/BMX track both qualify for grant funding under the Land and Water Conservation Program. Funds should be available this fall

with a call for applications shortly after the first of the year 2002. Matching funds are required; therefore, the town must plan now to insure funds are available. For more information contact:

Todd Thibodeau State Parks and Cultural Resources Herschler Building, 1st Floor East 122 West 25th Street Cheyenne, WY 82002 307-777-6478

Program guidelines and application information can be viewed by going to <u>http://commerce.state.wy.us/sphs/index1.htm</u> click on Land and Water Conservation Fund.

Solution/Contact: Facilities such as the auditorium and indoor riding arena are typically funded by the one-percent capital facilities tax. The tax requires a countywide vote and currently Campbell County is imposing a .25% tax. Procedures for passage of the tax are outlined in State Statute 39-15-203 (iii).

ECONOMIC DEVELOPMENT

Challenge: Recruitment of new businesses, particularly retail businesses, was mentioned time and time again at the listening sessions along with the desire to create a "Main Street." In addition the need for an industrial park as well as a business/commercial park was mentioned.

Solution/Contact: The town has done an excellent job of attracting new companies that serve the existing coalmines within the region, so well in fact, that the town industrial park no longer has lots available for additional development. The town needs to identify additional land for development. Sources for industrial/commercial/business park development funding include the Wyoming Business Council, US Department of Commerce, and the USDA Rural Development

At the last legislative session an additional \$4.9 million was allocated for use within the State Mineral Royalty Capital Construction Account (MRG). Even though the funds are not earmarked for economic development there is a tacit understanding these funds should be used for public infrastructure related to job creation. Communities have recently been successful in receiving MRG funds for job creation projects. For information contact:

Brad Miskimins Office of State Lands and Investments Herschler Building, 3rd Floor West 122 West 25th Street Cheyenne, WY 82002 307-777-7331

The Community Development Block Grant Program (CDBG) managed by the Business Council is a source of funding for infrastructure when a business has committed to locate in town. Grants up to \$150,000 are available for job creation projects. For information contact:

Steve Achter Wyoming Business Council 214 West 15th Street Cheyenne, WY 82002 307-777-2811

The US Economic Development Administration (EDA) has grant funds available also to help fund the development of industrial/commercial parks. For information and program guidelines contact:

John Rogers EDA PO Box 10074 Federal Building, Room 196 Helena, MT 59626 406-441-1175

Start a Business Challenge program for the Wright area. This is a business competition program that can be tailored to existing business and/or start-up businesses. The program utilizes in-kind donations to assist businesses. The donations can range from in-kind advertising to in-kind accounting services. The following chart demonstrates just how far these in-kind contributions can go.



This program is in the process of being established by the WBC regional managers in a number of communities throughout the state. For more information on starting a business challenge program in Wright contact:

Dave Spencer Wyoming Business Council Northeast Regional Manager PO Box 962 Gillette, WY 82716 307-685-0283

TRANSPORTATION

Challenge: Many folks at the listening sessions expressed the need to make State Highway 59 a fourlane at least from Wright to Gillette. There was also concern about the speed limit on 59 and that it should be reduced at the approaches to Wright. Also expressed was the desire to have some type of bus transportation to Gillette. For additional information contact:

John Lane Wyoming Department of Transportation 5300 Bishop Blvd. Cheyenne, WY 82002 307-777-4180

Solution/Contact: In June of this year Sleeter Dover, the Director of the Wyoming Department of Transportation, gave a presentation to the Joint Transportation Subcommittee testifying that expanding Highway 59 to a fourlane was a high priority for the department. Funding will need to be identified.

Bus transportation between Wright and Gillette for shopping, doctors' visits, as well a days outing, particularly for senior citizens, was mention by many attending the sessions. Programs are available that can be used to purchase a bus to be used for transportation from Wright to Gillette. The program is the Transportation Enterprise Grant and Loan Program managed through the Office of State Lands and Investments. The next application deadline is September 15th with project approval coming in mid November. The contact is:

Brad Miskimins Office of State Lands and Investments Herschler Building, 3rd Floor West 122 West 25th Street Cheyenne, WY 82002 307-777-7331

LANDUSE/COMMUNITY DEVELOPMENT

Challenge: Management of growth in the face of significant planned development was of concern to many of the listening session attendees. If the power plant and coal bed methane developments materialize as proposed there will be significant impacts to the community. These types of developments, however, are not with out precedent, as residents of Campbell County and the state well know.

Solution/Contacts: Lessons can be learned from the past and from other Wyoming communities that have experienced similar development. The town of Wheatland is such a community having been impacted by the construction of the Laramie River Station Power Plant. A community task force was created to examine and plan for the anticipated impacts. A narrative description of the task force concept is contained in the appendix. For addition information contact:

Steve Achter	or	James G. (Jim) Thompson
Wyoming Business Council		Dept. of Ag. and Applied Economics
214 West 15 th Street		Room C-220 Ag Bldg
Cheyenne, WY 82002		UW, Laramie, WY, 82071
307-777-2811		307-766-4204-2386
E-mail: <u>sachte@state.wy.us</u>		Fax: 307-766-5544
		E-mail: jtgoss@uwyo.edu

Both individuals were involved in impact mitigation planning.

Challenge: Although many trees have been planted in town and the joke was that some are now even taller than the houses, the need for more tree planning was expressed.

Solution/Contact: The State Forestry Division has a community tree-planting program. Information concerning this program may be obtained by contacting:

Mark Hughes Forestry Division 1100 West 22nd Street Cheyenne, WY 82002 307-777-7586

EDUCATION

Challenge: Entrepreneurial training for existing business owners as well as owners of start-up businesses is essential and can go a longs ways toward strengthening the viability of new or expanding businesses. The need for such training was mentioned often during the sessions.

Solution/Contact: The Wyoming Small Business Development Center (SBDC) provides a wealth of assistance to business owners. The assistance includes business plan assistance, accounting, marketing, government procurement, and grant and loan application preparation to name a few. The SBDC office is located in Gillette, however, the director will travel to Wright to meet with clients.

The NxLevel entrepreneurial training is also offered through the SBDC's and will be taught onsite in Wright if there are enough students that sign-up for the class. It generally takes about 12 students to make a complete class. However, if there are fewer that 12 students the class will still be taught if a sponsor can be found to help financially support the class. Often time this is a bank or the local government, either city or county.

For additional information regarding the Small Business Development Center's contact:

Judith Semple Region V SBDC First Interstate Bank Building 222 South Gillette Avenue, Suite 402 Gillette, WY 82716 307-682-5232 Toll free 888-956-6060 Fax: 307686-7268 E-mail: <u>sbdc@vcn.com</u>

Challenge: Worker productivity and absenteeism can often times result from inadequate daycare or the lack of daycare, particularly during what is considered non-traditional time periods, such as in the evening and during second shift time periods. This issue was expressed as a concern many times at the listening sessions.

Solution/Contact: Campbell County recently received grant funding to conduct a childcare needs assessment. A countywide visioning session will take place September 14th and 15th. It is important that representatives from the Wright area attend that session so their views are heard. For additional information contact:

Melody Warren 307-686-7108

HOUSING

Challenge: The assessment team heard numerous times about the shortage of affordable housing as well as a lack of housing at all price levels.

Solution/Contacts: Other communities have faced similar situations and have used a variety of methods to solve the problem. The Wyoming Community Development Authority (WCDA), which is the housing finance agency for the state, manages the HOME Investment Partnership Program, or HOME for short, which helps pay for development costs if the subsidy is past on to the homebuyer. The city of Powell prepared a housing demand study and in turned used it to persuade homebuilders that there was a market for affordable housing as well as other types of housing. This resulted in new housing construction. For additional information contact:

Cheryl Gillum Housing Programs Director WCDA 155 North Beech Street Casper, WY 82602 307 265 0603.

Dave Reetz President of the Powell Valley Economic Development Alliance PO Box 907 Powell, WY 82435 307 754 2201. Fax: 307-754-5217

Within USDA Rural Development there is a program called "Self Help Housing." This program allows homeowners to provide sweat equity for construction of homes under supervision by a construction supervisor sponsored by a housing authority or other non-profit organization.

Recently Housing Partners in Riverton applied for a Self Help Grant for technical assistance in the development of a Self Help Project. Four homes are being built and almost ready for occupancy, which were funded by Rural Development. For information contact:

Sue Hoesel 307-857-1988

USEFUL WEB SITES FOR GRANT INFORMATIOM

State grant information through the State Library:

www-wsl.state.wy.us/sis/grants/index.html

Federal Catalog of Domestic Assistance:

www.cfda.gov

Information about private foundation assistance:

www.fdncenter.org

Josh Carnahan External Affairs Assistant Wyoming Rural Electric Association 340 West 'B' Street, Suite 101 Casper, WY 82601 wrea-jc@trib.com (307) 234-6152 FAX (307) 234-4115

ECONOMIC DEVELOPMENT

Challenge: Many citizens of Wright mentioned they would like to see more long-term industry and business established in their community. Citizens would especially like to see more service related businesses.

Resource: The Wyoming Business Council has excellent resources for business and industry recruiting. The Business Council is available to give business and industry recruiting presentations that are specialized for a community as well as provide support to a community that is seeking to diversify its economic base.

More information about the Wyoming Business Council can be obtained at their website at <u>www.wyomingbusiness.org</u>. For detailed information about business and industry recruiting, as well as requests for presentations, contact Den Costantino, Director of the Business and Industry Division of the Wyoming Business Council at <u>dcosta@state.wy.us</u> or (307) 777-2842.

Resource: Powder River Energy Corporation has a program aimed at community economic development. PRECorp's Progressive Community Grant Program is designed to assist communities in need of financial support in order to complete a community project or goal that relates to community and economic development. Maximum grant amount awarded to a community annually is \$2000. For more information on the Community Grant Program and an application form, contact Mike Blenkush, Manager of External Affairs, Powder River Energy Corporation, mikeb@precorp.org, or (307) 682-0733.

Resource: The Catalog of Federal Domestic Assistance (CFDA) has a variety of information regarding federal assistance and benefits available to the American public. The catalog is a compilation of financial and non-financial resources available through the many departments of the federal government. The catalog also has information on applying for federal assistance and developing and writing grant proposals.

The catalog can be searched online at <u>www.cfda.gov</u>, this is where the many different types of assistance can be reviewed, what type of assistance best suits community needs, information on application processes and information on writing actual grant proposals can be downloaded.

Another excellent resource for searching for available federal funds, applying for grants, and managing the grant process, is the U.S. House of Representatives Federal Funds Expre\$\$ website at <u>www.house.gov/ffr/Grants_Other.htm</u>. This site not only contains information on federal assistance programs, but also information and links to many private and charitable organizations that also offer grants.

POLITICAL REPRESENTATION

Challenge: Citizens of the Wright Community are concerned that they are under represented on County Boards and Councils. This can impact funding for Wright's schools and county public facilities.

Resource: Get community residents elected to the County Boards. One way to help achieve this is to form a local Political Action Committee (PAC). A PAC is a group of people with common goals who collect money to contribute to candidates running for public office. Generally, PACs are non-partisan alliances that do not favor one political party over another; instead, they support the political candidates who best represent the interests and views of its members.

A PAC, like other committees, must have a Chairperson, a Treasurer, and a board that will be responsible for prioritizing issues and developing a message that will be relayed to candidates in addition to financial support. A PAC is not limited to simply handing out checks, a PAC can also hold fund raising activities and actively campaign for candidates.

The PAC I have worked with, WREAPAC, collects money from annual memberships of individuals. Different levels of membership with WREAPAC are Regular \$25, Century \$100, and President's Club \$500, although individuals can contribute as much as they wish. When a person joins the PAC, they receive a membership card, a lapel pin and a newsletter; this gives them something tangible to let them know that they are an important part of the PAC.

While membership contributions are the financial backbone of the PAC, other fundraising activities like auctions where items are donated and then auctioned off can help raise additional funds for the PAC. State and federal law limit PAC fund raising activities, so regulations should be reviewed before proceeding with a fundraiser.

To form a PAC, the required forms must be submitted to the Wyoming Secretary of State. These forms, as well as state laws governing PACs can be found at the Secretary of State's Website at http://soswy.state.wy.us/election/election.htm. Depending on which candidates the PAC chooses to support, and depending on how much money the PAC raises, it may also be required to file with the

Federal Election Commission (FEC). FEC forms and federal election laws can be found on the FEC's website at <u>www.fec.gov</u>.

Questions regarding state PAC issues can be addressed to the Secretary of State's office at (307) 777-5333. I may also be able to aid you in questions and concerns with state PAC issues. Questions regarding federal PAC issues can be addressed to the FEC at (800) 424-9530 or you may also call Mike Whalen at the Action Committee for Rural Electrification at (703) 907-5826 (when calling Mr. Whalen, please tell him that I suggested you call).

Resource: An excellent resource for candidates thinking about running for public office is the Wyoming Rural Electric Association's Candidate Training School. This free school is open to everyone interested in running for office and will be held sometime in late October or early November of this year in Casper. The school will focus on effective campaigning, media relations, and campaign finance. I will send promotional materials to the Town of Wright for the Candidate Training School once the agenda has been set.

EDUCATION

Challenge: Many of the community's youths and other citizens were concerned about a lack of after school activities for teenagers, leading many teens to pursue non-productive activities.

Resource: The creation of a local youth council can create connections between the youth of the area and local officials. A youth council allows teens to feel that they have a say in the decision-making that affects them, and take pride in their community.

Local schools, the City Council and the Wyoming Medical Center, sponsor the Youth Council of Casper. The Youth Council regularly meets with the City Council and the school officials to discuss their concerns, ideas and current/proposed projects.

Besides taking part in meetings with the Town Council, the youth council also co-sponsors community activities, projects and awareness programs. The Youth Council of Casper played a major role in the creation of a public skate park, a successful suicide prevention program, and many community service activities.

More information about nationwide Youth Empowerment programs can be obtained at the Youth Empowerment website at <u>www.youthempowerment.com</u>. More information on the Casper Youth Council can be obtained by contacting Barb Rea, Coordinator, Casper Youth Council, <u>brea@wmcnet.org</u>, or (307) 577-2134.

Billie G. Kirkham USDA – Rural Development 320 East Lincoln Riverton, WY 82501 307-856-7524 x 4 Fax 307-856-2383 billie.kirkham@wy.usda.gov

FACILITIES

Concerns were mentioned repeatedly about the lack of funds available for construction of community or public facilities. Revenue could be generated by the passage of one-percent sales tax for a number of projects. These funds could be utilized to match funds in all most all state and federal grant programs available to small communities such as Wright.

Library, Running Track, Auditorium, Indoor Arena, Motocross/BMX Track and Teen Hangout, Recreation Center, Community - Senior Center,

The subject of community and public facilities such as a library, running track, auditorium, indoor arena, motocross/BMX track, senior/community center and a teen hangout was repeated throughout the assessment. The passage of a one-percent sales tax could fund of these projects. This tax should be pursued so that adequate funding is available to partner with other state and federal agencies to complete necessary community facilitates and programs.

These projects could be viewed in combination or singularly. The community needs to evaluate the uses for each and decide on a facility that would be big enough to serve the purpose but not so big that full utilization would be difficult.

The town of Wright may also want to spearhead the development of a non-profit or a for-profit organization to manage the needed programs and facilities.

Cody and Cheyenne have constructed similar facilities to those mentioned. These facilities are for-profit ventures. Contacts for these projects are:

- 1. Cheyenne Mike Rosenthal. Phone 307-634-7723
- 2. Cody Victor or Karen Riley. Phone 307-527-5211

There are several ways to fund these types of projects. In addition to fund raising efforts the community might consider the following:

- 1. Form a Joint Powers Board between the city of Wright and the county of Campbell.
- 2. Form a Non Profit Organization.
- 3. The city of Wright could apply for loans and grants.

Funding sources might include:

- Rural Development Community Facility Loan this would be for a direct loan or grant. Contact point is Lola Lucero, Rural Development Manager, 1949 Sugarland Drive, Suite 118, Sheridan, WY 82801. Phone number is 307-672-6431. Her email address is lola.lucero@wy.usda.gov.
- 2. Local banks serving this community have funds available for projects and the loan can be guaranteed by Rural Development. Contact a local bank or contact Rural Development at the address above.
- 3. Any of the Bond Councils in the state can help set up bond elections and give advice as to the best bonding route to pursue. Three bonding companies are:
 - a. Borthwick Law Firm, 1312 Capitol Ave., Suite 506, P.O. Box 1124, Cheyenne, WY 82001, phone 307-635-2433.
 - b. Herschler, Freudenthal, Salzburg & Bonds, 314 E. 21st Street, P.O. Box 387, Cheyenne, WY 82003-0387, phone 307-634-2240.
 - c. Wiederspahn, Lummis & Liepas, PC, 2020 Carey Ave., Suite 700, Cheyenne, WY 82001, phone 307-638-6417.
- 4. State Loan and Investment Board, Brad Miskimins. Phone 307-777-6646.
- 5. Private foundations can be found through the Internet at the Foundation Center. Their web site is <u>www.fdncenter.org</u>.

HOUSING ISSUES - SENIOR LOW COST, ASSISTED LIVING

The assessment team heard several comments regarding the need for affordable housing as well as subsidized housing. We also heard that the need for assisted living facilities was present. It appears that the current facilities are adequate to handle seniors who are mobile and those that need nursing care. However the need was for a facility that would fill the gap between these two. There are several issues with this topic. First, to obtain senior housing or low income subsidized multi-family facilities a need must be demonstrated in the community. Generally, this is accomplished by a developer as part of the loan package. There are several funding sources for this type of project.

Funding sources might include:

1. USDA - Rural Development's Multi-Family Section 515 loan program. This program is administered by the use of a Notification of Fund Availability (NOFA) which is published in the Federal Register. Generally these funds are made available around the first of the year. Rural Development also has a guaranteed loan program under Section 538. This program is

also handled under the NOFA system. These loans are designed for low and very lowincome tenants. Specific details as well as developers who have worked in this program can be obtained from Lola Lucero, Rural Development Manager, 1949 Sugarland Drive, Suite 118, Sheridan, WY 82801. Phone number is 307-672-6431. Her email address is lola.lucero@wy.usda.gov

- 2. Wyoming Community Development Authority (WCDA) is the state housing authority. They have control over Low Income Tax Credits and the HOME Investment Partnership Program, HOME for short. These funds can be used for development costs if a subsidy is passed to the tenants. WCDA also has a multi-family bond authority but this generally only works with projects of 150 or more units. The contact person at WCDA is Cheryl Gillum, Housing Programs Director. Her address is 155 North Beech, Casper, WY 82601. Her phone number is 307-265-0603
- 3. Funding sources for an assisted living facility might be obtained through USDA Rural Development's Community Facility program. This program has funds for direct loans and guaranteed loans. The same office listed in number 1 above handles these programs.
- 4. A local developer generally initiates single family housing projects. If no developer is available the community could initiate a development by purchasing and installing the needed infrastructure. Funding is available on a non-profit basis from Rural Development under its Section 523 program. This program loan funds at a very low interest rate for the development of building lots. These lots are then sold to prospective low-income homeowners in conjunction with the building of a home. These homes can be financed with Rural Development funds under the Section 502 program. The local office in Worland handles these programs. Contact person is the same as in 1 above. Another source of funding is through the WCDA's HOME program, which has funds available to finance single family homes for low-income purchasers. This program involves an interested builder who will construct homes using HOME funds then sell them to authorized buyers. Rural Development can participate with WCDA in financing these homes. The contact for WCDA is Cheryl Gillum, Housing Programs Director, 155 North Beech, Casper, WY 82601. Her phone number is 307-265-0603.

BUSINESS PARK

Another concern expressed in the listening sessions was for the development of a business park. The issue of land availability was discussed. The term "land locked" was used several times. The issue of finding suitable land is paramount to the development of a business park that will be used by new or expanding businesses. Land in the flood plain should not be considered. The cost of flood insurance to new businesses would no doubt discourage development. With proper planning the community should be able to find suitable land to buy. The funding possibilities include:

1. USDA – Rural Development using their Community Facility Loan and Grant program. This program has long-term low interest loans for communities to obtain. Some grant funds may

also be available. The contact person is the same as above.

- 2. Another source might be the Industrial Road Program, Office of Local Government Coordination, P.O. Box 1708, Cheyenne, WY 82003-1708. Phone 307-777-4384.
- Funds are available from the Economic Development Fund from the Federal Home Loan Bank of Seattle. EDF funds can be used to support community or economic development activities. The Federal Home Loan Bank offers a number of community lending programs to financial institutional customers (local banks). The local banks pass the money to nonprofits or governmental bodies. For more information contact the Seattle Home Loan Bank at 1501 Fourth Avenue, Suite 1900, Seattle, WA 98101-1693. There phone number is 1-800-973-6223. Their web site is www.fhlbsea.com.
- Funds may also be available through the Department of Commerce under their Economic Development Administration. Their address is 1244 Speer Boulevard, Room 670, Denver, CO 80204. Their web site is <u>www.doc.gov</u>. This web site lists all of the available programs.
- 5. Another source might be from the Federal Mineral Royalty Capital Construction Account, Brad Miskimins, Grant and Loan Manager, Herschler Bldg. 3 W, 122 W 25th Street, Cheyenne, WY 82002, phone 307-777-7309.

YOUTH

Out Migration

This problem was discussed as several sessions. Generally this related to the loss of youth that left the community to find good paying jobs after completion of college. This causes a "brain drain" on the local community. This is a problem with most communities in Wyoming. The only real solution is the creation of jobs in the community that are technical in nature. Most comments indicated a lack of interest in industrial jobs, so the logical solution would be high-tech jobs. These type companies have been moving into smaller communities in the State. SENTO opened a business center in Evanston and is contemplating expanding into Green River in the next year or so. This is a Utah company that has employed several hundred workers in Evanston and plans on 200 more in Green River. They deal in computer technologies and are a clean business to bring into a community. You can visit their web site at <u>www.sento.com</u>. In Casper, Boise Cascade Office Products order center opened about 2 years ago. That business has grown and now employs over a hundred employees. Their web site is <u>www.bcpb.com</u>. Businesses like these are becoming more common in rural America. They can conduct business from basically anywhere that rapid Internet access is available.

The following contacts are available for financial assistance to train and develop the workforce of the community:

1. Carl D. Perkins, Vocational and Technical Education Act of 1998. Contact Heather Wagoner, Hathaway Bldg., 2nd Floor, 2300 Capital Avenue, Cheyenne, WY 82002. Phone

307-777-5329. This program is available to develop academic, vocational and technical skills in vocational students.

- 2. Workforce Development Training Fund. Contact Jan Wilson, P.O. Box 2760, Casper, WY 82602-2760. Phone 307-235-3294. The purpose of this fund is to enhance employment opportunities and help meet training needs of existing and new industries.
- Adult Educational and Literacy. Contact the Department of Education, Karen Milmont, Hathaway bldg., 2nd Floor, 2300 Capital Avenue, Cheyenne, WY 82002. Phone 307-777-3545. The purpose is to provide education for undereducated adults (those who have not graduated from high school or received a GED).

DAY CARE FACILITY

The need for a day care center was discussed at several listening sessions. A not-for-profit group that is willing to spear head could develop this type of facility. One such group is in Worland called NOWCAP. They have the staff and desire to help communities get a project off the ground. One such project that has been recently completed is the Children's Discovery Center in Pinedale. The director of this facility is Carol Chidsey. Her address is P.O. Box 100, Pinedale, WY 82941. Her phone number is 307-367-6272. Wright officials could contact this organization for assistance in how to develop this facility.

A funding source for this type of project is through the Community Facility loan program of Rural Development. Contact Lola Lucero, Rural Development Manager, 1949 Sugarland Drive, Suite 118, Sheridan, WY 82801. Phone number is 307-672-6431. Her email address is lola.lucero@wy.usda.gov

Bill Maiers 803 Kirk Ave. Casper, WY 82601 307-237-7082 E-mail: <u>mtnbilly@coffey.com</u>

Recommendations for the Major Themes

PUBLIC FACILITIES

- <u>Library</u>: Continue to work with County Officials to insure that Wright gets the Library they have envisioned.
- <u>Running Track / Auditorium / Indoor Riding Arena;</u> City Council appoint a citizen committee to identify the costs of building a Running Track, Auditorium, and an Indoor Riding Arena.
- <u>Local Funding Sources:</u> After identifying costs, contact and lobby County Commissioners, Campbell County School District, Local Businesses, Industry, and Citizens of Wright for the necessary funds.

<u>Other Funding Sources:</u> The Kresge Foundation. While many private foundations do not fund capital projects, 80% of Kresge's foundation dollars support capital projects. Be sure to check out the "Bricks and Mortar Program."

Contact: www.kresge.org USDA Rural Development Contact: Lonnie Allred (307) 856-5383

> For information about costs of building a new Running Track contact:

Rick Hollon, Athletic Surfacing International, Douglas, WY. 307-358-3922

> For information about costs of building a new Civic Auditorium contact:

Ken Barbe, President Amocoreuse Board, 307–234-1000 or Piet van Dijk, 925 Eclid Ave., Suite 1900, Cleveland, Ohio, 44115, PH. 216- 522- 1350, ext. 269

> For information about costs of building a new indoor Riding Arena contact:

Tom Jones, Natrona County Fair Manager, 307-234-1864

Motor cross/BMX track and Teen Hangout

- The only recommendation that I can think of at this time would be to organize a teen committee or forum, which could include an adult advisor, and decide what kind of Motocross/BMX track and Teen Hangout they envision.
- Considerations: location, costs, scheduling times of use, supervision, "funding", revenues, refreshment provisioning, liability, etc.
- <u>Contacts for information</u>: Mike Sedar Park BMX Track, Gerhard Sanfort, (307) 265- 6605 Day, (307) 472-5938 Night.
 Casper Family YMCA, Mark Krauss, Director, (307) 234-9187
 Pays and Girls Club of Control Wyoming, Ashlay Prite, Director, (307) 235, 5694

Boys and Girls Club of Central Wyoming, Ashley Brite, Director, (307) 235-5694 Casper Recreation Center, Mike Bemis, Director, (307) 235-8403 Morning Optimists Put-Put Golf, Wallace Blatt, Board Member, (307) 234-8709

ECONOMIC DEVELOPMENT

- Establish a Main Street
- <u>Contact:</u> Main Street Program

 1785 Massachusetts Ave, N.W.
 Washington, DC 20036
 Phone-(202) 588-6219
 Website: <u>www.nationaltrust.org</u> or <u>www.mainst.org</u>
 (Be sure to look into their Small Town Main Street Program)
- Bring in new businesses
- <u>Retail:</u> Fast food Lumber Clothing Sporting goods
- Services: Auto/bike mechanic Tire shop Day care Movie Theater

Recommendation: Organize a Wright Area Economic Development Alliance. (WAEDA). Members should include: Civic Leaders (Town and County), Business/Industry Leaders, Education Leaders, Agriculture Leaders, and the Public at Large. Prioritize the Retail and Service wants and needs from the lists above, that was identified during the assessment period.

Identify strategies for recruitment, and funding if needed.

Identify and advertise the zoned land that is available in and around the town of Wright. Let the people of Wyoming and the United States "<u>know</u>" that Wright, Wyoming is open for business and development.

- Resource Information: Steve Achter, Investment Ready Communities Director for the Wyoming Business Council (307) 777-2811.
- <u>Industrial/Business/Commercial Park:</u> "Inventory what you have already zoned". If you decide that you need more, you must begin to plan for future development of the land adjacent to your present city limit boundaries.
- Information Resource: Casper, Wy. City Manager's office c/o David Hough (307) 235-8241.
 "Regarding Casper's North Platte Park, 1100 acres, which is zoned Industrial/commercial/and Recreation.

TRANSPORTATION

- <u>Make Route 59 Four lanes:</u>
- <u>Contacts:</u> Bb Milburn, State Planning Engineer (307) 777-4411
 Dick Erb, State Senator, S.D. 24, (307) 686-1309
 Steven Youngbauer, State Senator S.D.23,(307) 687-3240W, (307) 682-1923H
 Nick Deegan, State Rep., H.D.53 (307) 686-1530, (307) 682-4386
 George McMurtrey, State Rep.,H.D.52 (307) 682-7275W, (307) 686-1173H

Recommendation: Work together with State Highway Officials and State legislators from Campbell and Converse Counties to identify the "need and possible funding sources".

Other Contacts for Funding	U.S. Congresswoman Barbara Cubin
	100 E B St., Casper, WY. 82601
	(307) 261-6595

<u>Senator Craig Thomas</u> 100 E.B St., Casper, WY. 82601 (307) 261-6413 <u>Senator Michael Enzi</u> 100 E.B St., Casper, WY. 82601 (307) 261-6572

- <u>Reduce Speed Limit on Route 59 Approaches to Wright</u>
- Contacts: Kelly Hand, Mayor of Wright and Wyoming State Highway Patrolman. (307) 464-6026 Bob Milburn, State Planning Engineer. (307) 777- 4411
- Recommedation: Conduct a traffic study, and based on the results, reduce speed limit appropriately.
- Funding Sources:

Wyoming Department of Transportation

- <u>Bus Transportation to Gillette</u>
- Contacts: Powder River Bus Lines, 107 W2nd St. Shoshoni, WY. (307) 876-2561 Wind River Transportation 2554 Airport Dr. Riverton, WY. (307) 856-7118
- Recommendation: Include "Bus Transportation" to your list of Services", that was identified under Economic Development, on page 3 of this report
- Extension to Route 59 of Industrial Park Road Which is Adjacent to the Fishing Pond:
- Contact: Rich Douglas, Wyoming State Planning Dept. (307) 777-4384 for information about the Industrial Roads Program (I.R.P.)

LAND USE/COMMUNITY DEVELOPMENT

- Growth Management:
- > <u>Recommendation</u>: Follow present zoning & sub-division regulations, and plan for future

growth as I have indicated on page four of this report under the heading of "<u>Industrial/Business/Commercial Park</u>", and "Information Resource"

- Contact: Jennifer Goodman, Director, Wyoming Community Network (307) 766-2107 for Information about available Resources <u>Steve Achter</u>, Director, Investment Ready Communities for information about the American Planning Assoc. (A.P.A.)
- Additional Information: You also can search the Wyoming Community Network' web site: <u>www.WyomingCommunityNetwork.com</u> and search under: "Resource Database"----("Community Economic Analysis")
- <u>Tree Planting:</u>
- Recommendation: Contact: Mark Hughes, Office of State Lands and Investments, Forestry Division (307) 777-7586Ask Mark about the Community Tree Planting and Education Grants Program.
- Private Roadway Maintenance Within Town Limits:
- Recommendation: Create a beautification committee that consists of interested citizens of Wright. Meet with owners of private property and encourage them to keep their properties neat and clean. Explain the benefits of a clean community and how it relates to community and economical development. Organize an annual Wright clean up day.
- \triangleright
- <u>Land Locked:</u> Refer to the Economic Development Portion of this report found on page four under the heading; "Industrial/Business/Commercial Park"

POLITICAL REPRESENTATION

- Split Between N. Campbell County (Gillette) and S. Campbell County (Wright)
- Recommendation: Obtain a list of all County Boards and Commissions. Recommend to the Campbell County Commissioners that a Wright Area citizen or elected Official be appointed to every Board and Commission that affects the Wright Community. The citizens and elected officials "<u>must</u>" make a concentrated effort to become as "<u>Politically active as needed in</u> <u>order to get their piece of the pie</u>". Also, encourage your citizens to run for Political offices in your County. ie: County commission, School board, etc.

EDUCATION

- <u>Community College Outreach:</u>
- <u>Contacts</u>: Tim Downing, Records and Registration, Sheridan College, Gillette Campus, (307) 686-7141 for information about on-line courses. Their web-site is: www.gc.cc.wy.us look under "Schedule" (On-line inter-net courses')

Pam Steinle or Jerry Nelson, Casper College (307) 268-2110 their web-sites are: www.cc.wheen search under: "Academics"- (Distance Ed. Page) University of Wyoming web-sites: www.online.uwyo.edu (on line classes) and www.outreach.uwyo.edu

- WSBDC Satellite Office:
- Contact and Recommendation: Judith Semple, Regional Director, WSBDC, for your region. 222 S. Gillette Ave. Suite 313 Gillette, Wy. 82716 (307) 682-5232, (sbcd@vcn.com) Contact Judy for information about WSBDC opportunities available for the town of Wright. "She will travel".
- Leadership/Entrepreneurial Training:
- Contacts and Recommendation: Judith Semple, (address above) or Bill Schilling, Director of the Wyoming Business Alliance (307) 577-8000 for Information about "Nx LEVEL" training, which is a course for people are thinking about starting a business, or expanding their existing business. "I strongly recommend this course it is excellent information."
- Workforce Development Retention of Employees:
- Contact: Mary Randolph (307)-777- 6430 mrando@state.wy.us, for information about "Internet Masters" training. Also refer to the information provided in this report about the University of Wyoming and Community College web-sites which may provide further opportunities in workforce development.
- <u>Pre-School/Daycare:</u>
- Recommendation: Include pre-school/daycare as part of your "Bring in New list of "Services" found on page three of this report. I would also recommend that you contact the churches located in your community and offer them the opportunity to open a pre-school/ daycare facility.

Contact: St.. Mark's Day School, 701 S. Wolcott St. Casper, Wy. 82601, (307) 234-0831

HOUSING

- Recommendation: Contact the Wyoming Community Development Authority for a detailed housing assessment of what you already have in Wright. This will help decide what you need in senior housing, Affordable housing for families, and for additional rental/owner occupied housing.
- Contacts: Wyoming Community Development Authority(WCDA) George Axlund or Cheryl Gillum, P.O. Box 634 Casper, Wy. 82602, (307) 265-0603

Fannie May Foundation www.fanniemaefoundation.org

U.S. Dept. of Housing and Urban Development, Senior Community Builder Wyoming State Office, 100 E. B St. Rm. 4229, Casper, Wy. 82601-1918

CONCLUSION

I found the town of Wright to be a very clean, vibrant, and friendly place, that has already done a good job of community development. However, I feel very strongly that you must now, fine tune what you have now, and prepare for your anticipated new growth. I sincerely hope this assessment process works for you. I look forward to working with you in the future. "Thanks again for your wonderful hospitality".

Mary Randolph Wyoming Rural Development Council 2219 Carey Ave. Cheyenne, WY 82002 307-777-6430 mrando@state.wy.us

INTRODUCTION

I did not attend the Wright Community Assessment as a Team Member, however, I have read the community responses at the listening sessions, reviewed the list of major themes and I have had discussions with Team Leader, Steve Achter regarding the assessment. The Team has provided you with some excellent recommendations based on what they heard in your community. I would like to add a few more recommendations and resources that may be of help to you and your community.

Recommendation: I would first re-iterate Steve Achter's comments in his introduction. The next phase of this assessment will be to host another town meeting to involve all citizens in prioritizing the recommendations of this report. It will be impossible for you to take on each and every recommendation, but if you begin with a few and show success, the momentum will begin to continue Wright as a growing and vital community. Steve Achter and Jennifer Goodman of the Wyoming Community Network will facilitate the follow-up town meeting. I encourage you to take advantage of this follow-up town meeting.

Recommendation: In order for any community to be successful in moving forward, have a strategic plan is imperative for success. *A strategic plan lays out the blueprint for change within a community. It takes a community from a pie-in-the-sky vision to specific actions.* The Wyoming Association of Municipalities presents a strategic planning session at their state meetings and conventions. If a community official is attending the meeting, I would suggest they sign up for the strategic planning session. Or, you may contact the Wyoming Rural Development Council and we would be happy to present this session to your community.

Contact: Wyoming Association of Municipalities Ginger Newman 307-632-0398

> Mary Randolph Wyoming Rural Development Council 307-777-6430

EDUCATION

Recommendation (Leadership Training): There are many successful leadership-training programs in the state that can assist Wright in developing leadership in the community. One good resource is again the Wyoming Association of Municipalities (WAM). WAM supports Leadership Training Services – an affordable leadership program for communities. This organization also offers a leadership accreditation program, called Continued Education Program. You can reach levels of leadership and receives credit for courses you attend.

Contact for LTS: Wyoming Association of Municipalities Ginger Newman 307-632-0398

Several communities in Wyoming host leadership training program though their Chamber of Commerce. Successful programs have been done in Sheridan and Cody. Two contacts that would help you get a program started are:

Contact for Community Leadership Program:

Carole Perkins Sheridan County Chamber of Commerce 307-672-2485

or

Rhonda Shipp Cooperative Extension Powell, WY 307-754-2223

Cooperative Extension in Cheyenne was also successful in obtaining a Kellog grant to provide leadership training to the small communities of Pine Bluffs, Carpenter and Albin. The facilitator of that grant and program is Phil Rosenlund, Cheyenne, WY.

Contact:	Phil Rosenlund
	Cooperative Extension
	307-683-4383

Recommendation (Public Disaster Education): Campbell County has recently begun a Project Impact Program through Emergency Management Services. Project Impact is a program designed by Federal Emergency Management to create more disaster-resistant communities through local community stakeholder partnerships. Campbell County has received a grant to implement this program. Contact: David King Campbell County EMA Coordinator 307-686-2222 For information on Project Impact in Wyoming: http://www.fema.gov/impact/cities/im_wy04.htm

HOUSING

Recommendation (Sr. Housing): Several team members have discussed senior housing, but I will give you one more contact. Worland, Wyoming has received a grant to complete a Senior Housing Study and I would recommend you contact them to see what steps were taken to receive this grant and what company completed the study.

Contact:	Rod Profitt
	Washakie County Planner
	307-347-2741

ECONOMIC DEVELOPMENT

Recommendation (new business start-up): Many comments were made regarding new business needed in the community. New business loans are available for persons interested in starting a new business. The following resources are available:

1. Rural Business Enterprise Grant may be used to facilitate the development of small and emerging private business enterprises and can be used for technical assistance such as market research, product and/or service improvement, or feasibility studies.

Contact: USDA Rural Development Jerry Tamlin 307-261-6320

USDA Rural Development can be a wealth of granting resources for a community. I would encourage you to contact their State Office for more information about the many programs they have available to communities.

Contact: John Cochran State Director 307-261-6300
WHAT WAS SAID AT THE INTERVIEWS

The Resource Team spent two days interviewing the local residents to hear what they had to say. Those being interviewed were directed to answer three questions:

- ✓ What are the major problems/challenges in the community?
- ✓ What are the major strengths/assets of the community?
- ✓ What projects would you like to see implemented in your community in the next two, five, ten, or twenty years?

We have listed below, without comment, what we hard from those who volunteered to be interviewed. The "indicates that the comment was repeated.

What are the major problems and challenges in your community?

Not a true community Boom/bust economy (impact) Loss of quality of life due to impact Doesn't have strong representation No job opportunities for women Transient Campbell County sees the school district as Gillette Looking at separate school district – needs are not being met Shift work – lack of people watching children Lack of things for kids to do Lack of low cost housing Influx of people in school system Day care needed Crime rate increase Police force if crime rate increases Fire response is lacking (takes two phone calls) More retail Fast food Littering Small Need more parking space

Wright Resource Team Report, June, 2001 ٢٢ More kids activities ٢٢ ςς ςς ςς Potholes Better streets & sidewalks ٢٢ More recreation for kids ςς ςς ٢٢ **،** Need a track ٢٢ ٢٢ Drinking and drugs Gas prices Develop vacant land ςς Housing – multi-family and single ٢٢ Construction boom that is ahead Lack of participation Ditto all above Capture growth and turn it into stable community Job opportunities for youth Retail outlets, fast food, banking, etc Diversified economy ٢٢ Low income housing and ditto above Job opportunities ςς Better law enforcement in the evenings Lack of participation – leadership development Retail business limited ٢٢ No ability to service public funds General apathy ٢٢ ډډ

Expansion of businesses Day care facility Additional facilities for school - auditorium, track, Children's developmental services - early intervention & challenge of services in Wright Need to advertise services General apathy Wright needs county attention/balance cooperation Affordable and senior housing Day care Auditorium Lack of communication Apathy Auditorium Day care Things for teenagers to do that's affordable Need four lane highway Substance abuse – alcohol and drugs Cost of rural phone service ςς ٢٢ Rural sprawl Educators don't live in Wright Boom/bust PO hours One landfill in entire county No one wants to move here due to affordable housing Day care center More notice for utilities Apathy Day and night care Teen center High school track Police station 4 lane highway 59 Electric prices Teachers who live in community Stager PO hours Stager lunch hours

Stager library hours Need mechanic Bike repair Senior center Ice skating rink Natural disaster shelter Low cost housing Private land is challenge for development Only have two officers assigned to Wright area Anticipated growth with power plans No real defined business district Health challenges Need for 24 hour health care and law enforcement Public education re disaster potential/winter danger Bilingual problems for providing info County emergency plan Need increased services Volunteer system Shortage of career personnel Enhancement of rescue capabilities Expansion of fire codes **Red Cross shelters** Fund shortage for public services Non-competitive wages Distances to backup services Lack of things for youth to do No place to put new business Small group that volunteers Working with county – cooperation Kids hanging out on area across from school Perception is that kids who are active are in sports Would like to have kids return after school Wright should receive entitlements Adequate housing

Kids should have input Lack of entertainment for kids

Get people educated on truth Sense of injustice – change Identify economic potential Throw money at problems Nothing to do Previous administration concerned about kids activities because costs too much Delivery of employment services to the town of Wright Influx of people – how to meet challenge ٢٢ ٢٢ Need bike and car repair services No summer jobs for teens Shift workers leave town which is hard economically, sense of community Affordable housing ٢٢ ςς Diversity in pay between mine and service workers Apathy – not enough involvement Kids can't return after graduation to work One mall owner trying to get rich is keeping business from coming in Private streets are not being maintained Gillette takes priority with tax money Affordable housing ٢٢ ٢٢ ςς Challenge being part of the community Activities for senior and senior housing Proximity to Gillette and lack of clout Busing to Gillette to shop for seniors More shopping – pharmacies and medical care Don't keep coordinators for long period One mall limits business Advertising Representation in the community Would like a main street Need additional doctor Need more EMT help

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Wright Resource Team Report, June, 2001
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Pre-school needed
Not enough well paying job for women and teenagers
Economical disparity between mine and service workers
Lack of communication
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Isolation
Access to travel/lack of access to air service
Limited to mall and no main street
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Prescription service
Lack of faith in town – uncertainty
Housing
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Transportation
Shift worker schedules allow out of town shopping
Need 4 lane highway 59
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Lack of bus/courier service
Stigma of not enough base for business and arrogance of outside business
Traffic pattern not conducive for through traffic
Inability to get access on highway 59 from Richfield Court
Bottom of totem pole for everything in Campbell County
ςς
Do not use businesses here to capacity
Slow delivery services
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What are the major strengths/assets of the community?

Church, public employees, infrastructure is excellent Family/children oriented Good schools Lots of economic opportunity Folks living in surrounding community are supportive Banks, post office Town universally involved دد Small population Major strength is people Attractive town People helping other people ςς Strong EMS department Corral rodeo activities Young people Progressive community Strong community leaders Nice parks and lake Growing community **Diversified businesses Responsive leaders** Golf course Lots of activities for kids Wright Ranch More churches than bars Medical facility Fire department and law enforcement Community support for fire department Small Coal mines Low crime rate

Clean ςς دد ςς Low crime rate Politeness " Friendly Sports programs Know everyone Fishing pond Clean Air Pretty and nicely landscaped No gangs or group status Everyone knows each other ٢٢ Small town دد Opportunity for sports Ranching community is supportive Small classes and know teachers One on one help Know neighbors and look out for each other Proximity for industrial growth Pride of ownership Economic health Excellent school with exceptional student/pupil ratio Low crime rate Offer personal service and family service Nice appearance Family atmosphere Ditto schools and low crime rate High profile during boom Fiber optic communication Nice walking and bike paths Room for development Professionals in public service First class recreational facilities Very nice golf course

Wright Resource Team Report, June, 2001

Contract services with county Rec center ٢٢ Baseball - sports organization Clinic and EMT's ٢٢ Golf course Friendly people Good services – gas station, hardware, clinic, grocery store County wide services Small town atmosphere Parks, attractiveness Revenue for services Streets. attractive Walkable Opportunity for community involvement Sales tax return Everyone seems to pull together Young community Crossroads of energy Low cost energy Have access to public figures Diverse population Extremely good rec. facilities Good school system Golf course Hard working town council Good place for young people Telecommunications into Wright Energy is affordable Location Smallness Personalness Good relations with city government for utilities Open communications with town Clinic EMT & fire station Rec. center Golf Grocery store

Gas station/mall Bank Town could grow to 2800 people without straining water Water and wastewater tap rates are cheap Jobs are available **Business** opportunities Cheap utility rates in WY Volunteers are dedicated Community effort Emergency services work together Volunteers retention rate far exceeds national average People are younger, skilled Good government and infrastructure Combination system both volunteers and career in fire system Cooperation between emergency services Great equipment New clinic ٢٢ Town contracts with sheriff's department دد Excellent town personnel New maintenance equipment Fish pond Golf Parks Clean Trees taller than houses Strong economic base Emergency services, everyone helps Have been able to provide higher quality training and level of emergency services personnel than most similar sized communities are able to provide Pull together Friendly Rec. center Golf course Active concerned people People Money and resources Higher education access

Small town essence Outstanding religious community More churches than bars New mayor interested in improving community ςς Trees Earth day Low crime rate Elected officials Resources - educational Wildlife Low crime rate Children Location Diversity of things to do Low crime Modern infrastructure Chamber of Commerce and info area Bike paths Golf course New town - no biases Small town atmosphere Schools great strength People who started town are one big family Good strong town government Active chamber Churches get involved in community Great economic opportunities Safe place to live EMT's Become one big family " ςς ٢٢ Low crime rate Have neighborhood watch Layout of town Beauty Family town Trees

Smallness is strength as well as problem People aren't afraid to help Nice rec. center Bike trails Churches Lake Nice clinic Great staff at library Transportation to churches Golf course Museum " **EMT** service Excellent library City council is good People are asset Peaceful town with caring citizens ςς دد Pretty New public facilities " " Lot of things for kids and people to do Good schools ٢٢ Good rec. program No traffic problems Strong town government General appearance Best of both worlds Lots of opportunities Job opportunities for youth Safe Volunteers Diverse population Lot of room to grown in Wright. Just need to encourage business growth by not only zoning, but also by prepping the land for easy construction of roads, utilities, lighting and sidewalks.

Clinic; EMT/Fire Station; early warning/disaster whistles

Recreation Center; summer sports program; 9 hole golf course

Grocery store; bowling alley; hardware store; computer store; Salon: hair, nails, tanning; gas station

Three restaurants; massage therapist; community closet; bank; catering service; fishing pond; bike & walking paths; orthodontist once a month; newsletter

Love the small town atmosphere. The people are close and community oriented.

Businesses are friendly and helpful. People go the extra mile to help each other. Friendly community

Friendly, welcoming

Fitness oriented

great parks/facilities for families

Small schools

Safe neighborhoods Personable

Golf course

Close to mines

Having the grocery store in town and open 7 days a week

County provides good services: recreation center, library

Town provides parks, golf course, walking paths

Medical clinic

Unified school district provides a good education, as well as enhanced services

good gas station, convenience store

Retail businesses available, especially the hardware store and automotive supplies

Participation of and inclusion of the ranching community in local activities

Community support

Small town atmosphere

Cooperative spirit of town officials and other agencies

Excellent schools with low teacher-pupil ratio, low crime rate, modern streets and infrastructure,

first class recreation facilities, fiber optic telecommunication lines

High level of employment

The town receives high revenues from mineral royalties and taxes

Cleanness

Low crime rate

Politeness

Low crime rate

Good, clean, people are nice

Low crime rate

We have a good sports program.

Polite, clean and low crime also

Small town

We are growing and we don't have to try out for a team?

Small town so everyone knows each other.

Small - clean

Small You know everyone Clean air You know everyone Clean air Small classes in school Have more opportunities in sports People are friendly We live near coal mines and that it's a small town Good rapport in businesses Friendly people Friendly people Excellent library and rec. center Safe and caring "neighborhood" atmosphere throughout the whole town Wright is a small town community Beautiful schools Many walkways and bike paths Doctor available More churches than bars Small town atmosphere It appears the mayor deeply cares for the community. We appreciate his communicating with the people. When Atlantic Richfield started Wright, it was a beautiful community. There were many guidelines to keep it looking neat. We need to get back to the guidelines and the neat looking community. The fishing lake is wonderful Its people Pride of ownership, good schools, support from whole community during adversity, active chamber of commerce, motel There are still some people who care The town is blessed with excellent public facilities Small, beautiful growth potential for a family Schools Rec. center Great people The people Recreation center, library, parks, bike paths The diversity in religion as evidenced by the numerous churches Fishing lake Many parks Bike trail Area by the water tower where young kids ride motorcycles

Golf course Wright Town Hall and multi-purpose building Riding/roping arena Corrals where our FFA students raise their show/sale animals Recreation center Affordable housing Location: convenience for mining & industrial companies Rural atmosphere for raising families Beautifully landscaped Friendly residents

What projects would you like to see implemented in your community in the next two,

five, ten, or twenty years?

Commercial development Main street Industrial park availability Economic development Senior citizen housing Affordable housing (decent) Controlled growth Recruit electricians, carpenters, contractors Make use of wastewater Enforce multiple use on federal lands Review endangered species act every five years as intended Library ςς Need for upkeep in Cottonwood Trailer Park May need jail Auditorium Large indoor facility for roping and riding Emergency shelter underground Low income senior housing Defined area for downtown Increase in business – fast food, etc Dirt bike track Additional school building Maintain small class size during growth Principal's plans made public for projected growth Dispatch out of Wright needed New track Clothing stores More places to go

Better books in school More trees ٢٢ More recreation Clothing stores More fast food restaurants Sporting goods store New fishing pond Teen hangout (YMCA) Power plant completed New track Clothing stores Fast food Growth (2500 – 3000) Movie theater Track More things to do – hangouts, movie theater, arcade, free pool tables Bigger school to accommodate growth New track Trees, expansion of parking lot More things to do and new track Lumber store Indoor arena for horses Auditorium Motor cycle track Better streets, sidewalks Roller skate Auditorium Library Auditorium Wrestling room enlarged Motorcross/BMX track ςς Auditorium Dance club except for adults More no smoking areas More mechanics Hospital Housing of all types Downtown business district Plan for housing task force Newspaper

Wright Resource Team Report, June, 2001 Ditto Recruit developer for housing Ditto Pharmacy Library Leadership development ٢٢ Additional doctor Add industrial area 24 hour convenience store Light industrial parks ٢٢ ٢٢ Library Ice skating rink Indoor arena Controlled growth with zoning restrictions Widen sidewalk around loop Facilities for retail development New library ςς ډډ ٢٢ ٢٢ ٢٢ Establish community endowment Senior housing Rental property Library and child care Track ςς Auditorium More businesses ٢٢ PO should receive upgraded status Highway 59 four lane from Douglas to Gillette Banking institution ٢٢ ςς School facilities - auditorium, track, wrestling room Retain growth after boom Maintain infrastructure after boom

Jobs for youth More businesses Continue beautification Land locked community – can't grow Business park/light industrial Be careful with zoning Job service learning center New library Use pods for day care, senior center, low cost housing 4 lane 59 highway Wind/solar power Library Retain growth Community support for economic development Charter school/separate school district Put together own police department Code enforcement inspector Ongoing public disaster education Active town emergency management coordinator Emergency operation plan Storm sheltering One additional multifunctional person Improvement of rescue services Replace three pieces of equipment All night Laundromat Plan for emergency services Community that has grown well through boom Fire and ambulance services need full time person Need expanded building for emergency services Senior center and senior housing Systems equipped for more than 3000 people Might need police for expanded population Public safety department Wright needs to elect officials to county boards Volunteers are consolidated into one entity so competition is eliminated Emergency management coordinator and designated shelters around town Tree planting day

New library

New business facilities to highway 59 Local office for job service Ice skating rink ٢٢ Place to expand at reasonable cost Entertainment for youth and young adults Retail stores Arcade and hangout place Additional housing Successful workforce development Public transit Day care School to work Adult basic ed. skills Successful youth development Library Economic diversification More investment in town Library Expand retail area Need downtown area Community needs to get behind newspaper ςς Encourage small business Need running track Build quaint hometown shops Provide education in leadership and development More trees Bilingual literary services Expand golf course Cheap public transportation to Gillette Senior center Four lane highway 59 Library More affordable housing Disaster relief team in place Senior citizen housing

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More activities for kids

Orderly growth without ruining atmosphere More economic diversity More options for retail business other than mall Need more options for special needs children locally Outreach classes Auditorium centrally located Maintain private streets Library should be stick built – not modular – that we can be proud of Day care More time for kids to bowl Legion baseball program resurrected Pre-school Housing Transportation Prescription service Pre-school for kids ٢٢ Trailer courts need to be cleaned up Pot holes need to be repaired New library Resurface around mall Disaster relief and shelters Day care EMT training cooperation Paid EMT full time help Newspaper Projects for kids/seniors Need for latch key programs Garage at end of clinic Library for medical education Higher education Get more retail business Housing project - senior and low income ٢٢ ςς ςς

٢٢ Library Auditorium ٢٢ ςς ٢, ٢٢ ډد Businesses going up strip Main street ςς Slow down on highway 59 at approach to Wright Office space Traffic light at Reno Junction 4 lanes Highway 59 Campground/reservoir New rental space SBDC satellite office Senior citizen housing Handyman Economic diversity Job service Adult education Technical education New buildings for commercial use South County should be separate from Campbell County Need a communication tower for public use Charter school or school of choice or become our own school district Mini storage **Business** park Local dentist Get un-landlocked so town can expand Expanded library Elderly/low income housing High school track Need four lane on Highway 59 Need regular branch bank Public shuttle bus to Gillette 18 hole golf course Local mechanic Vocational trade school Jobs for teens and non-mine workers

Wright Resource Team Report, June, 2001

Solar/wind power plant for cheaper off grid power New library Arts & youth activities Housing for elderly High school track Youth center Post office upgrade Four lane highway Regular bank Retain growth after boom Affordable housing Mini-storage units Build our own power plant Auditorium Library in next two years More sports programs for youth Theatre - Blockbuster Video Major development for workplace Skate park - water slides College courses offered Discount center Airport Fast food Larger grocery store Develop retail area outside the mall Upgrade the museum and make it an attraction Eliminate/reduce vandalism Maintain infrastructure that keeps up with growth Jobs and activities for youth Change the post office from a contract station to a level 13 New library building /expand library programming Wright post to receive sub-station status/home delivery Funding for arts and cultural activities, youth programs Housing of all types Town business district New library New bank building Industrial park School auditorium Community/school auditorium High school track Hospital so we don't have to travel all the way to Gillette

Track Auditorium BMX/Motocross track Motocross track New track Indoor arena Plants & trees Clothing stores Fast food New track Gas station Teen center Auditorium New track See a little more people New library so kids can see more books More things to do New track Clothing store More trees Shopping mall Track New track Dance club Another gym Fast food New track Big school for expansion of town New track in the next two years More restaurants Gas stations Sporting goods store New power plant New library Newspaper Library Auditorium Housing development Senior citizen housing Pharmacy Housing developments Law enforcement at night

Needs to be its own school district not affiliated with Gillette Pharmacy More businesses More law enforcement coverage Another housing development Become a separate division of Campbell County so we would have our own school district and Law enforcement!!! Library buildings (not modular) Motel Car wash Fast food Restaurant Ouick lube Pharmacy Auditorium Roller skating Zoning restrictions Mechanic Low income housing Keep the town from becoming trashy Don't need motorcycles and four wheelers driving on the bike paths and open areas. Library Theater for plays; movie theater Large community support for business Good, upscale housing! Senior housing Library Track at high school Extended medical services Support for more businesses Diversification of economy Maintenance of what we have: bike trails, roads, etc. More than seeing anything new added, I would like to see town pride in what we have. Let's keep Wright looking beautiful. Post Office Library Affordable housing for low income families Expanded retail Reduced speed at junction turn lane off Hwy. 387 to Sagebluff Drive Library Auditorium - "Little Theater" Band shell All weather track

Exposition center R V Storage

APPENDIX