

# **Wyoming Infrastructure Authority FY 2014 Annual Report**

**Agency Name:** Wyoming Infrastructure Authority, Agency #032--FY2014 (FY14) Annual Report

**Director:**

Lloyd Drain, Executive Director

**Agency Contact:**

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<http://wyia.org>

**Other Locations:** None

**Statutory References:**

State of Wyoming Statutes, **Title 37**—Public Utilities, Chapter 5; **Title 9**---Administration of the Government

- **W.S. 37-5-301 thru 37-5-307:** Creation of the WIA; purpose; duties, powers; bonding authority; use of revenues; and not subject to the Wyoming Public Service
- **W.S. 37-5-401 thru 37-5-408:** Legislative findings; bonding authority (issuance, amount, security, exemption from State taxation, powers, duties and limitations)
- **W.S. 9-4-831:** Investment of public funds

**Clients Served:**

The WIA serves the Wyoming Legislature; the Governor's Office; Wyoming citizens; the developers of energy and energy infrastructure in the state and beyond including the service providers who make such development possible; and those benefitting from the receipt of Wyoming resources.

**Budget Information:**

The WIA had two (2) authorized positions in FY13. The biennial budget for FY2013-2014 is \$1,695,565 from the General Fund.

**Boards and Commissions:**

The WIA staff reports to a five (5) member Board of Directors, the members of which are appointed by the Governor of Wyoming with the advice and consent of the Wyoming Senate.

**Meeting Frequency:**

The WIA Board meets twice monthly via board conference calls; three (3) times yearly via public energy conferences hosted by the WIA Board; and one (1) time annually via a public strategic planning meeting.

In addition, in January 2013, the WIA initiated Quarterly Stakeholder Outreach Meetings to be held in various cities across the State.

### **Quality of Life Result:**

The WIA contributes to Wyoming's economy by promoting diversity of Wyoming's economy; growth through the planning and construction of new transmission infrastructure; improvements in the electric transmission system; and facilitating the increased utilization of Wyoming's energy resources.

### **Contribution to Wyoming Quality of Life:**

The WIA contributes to the quality of life by promoting the development of Wyoming's energy resources; advanced fuel technologies; and transmission infrastructure including the following:

- Contribution to the stewardship of Wyoming's natural resources to maximize the economic, environmental and social prosperity of current and future generations of Wyoming citizens
- Contribution to the diversification of Wyoming's economy which will equate to new job opportunities for Wyoming citizens and economic benefits to state and local government
- Contribution to strategic and tactical activities to counter opposition to extract, value-added conversion and export of Wyoming energy resources

### **Basic Facts:**

The WIA, an instrumentality of the state, was established by the Wyoming Legislature in 2004 to diversify and expand the state's economy through improvements in the electric transmission system and to facilitate the increased utilization of Wyoming's energy resources. The enabling legislation authorizes the WIA to plan, finance, construct, develop, acquire, own, maintain and operate transmission infrastructure within and outside the state of Wyoming.

In 2006, the Legislature expanded the WIA role to include the encouragement and development of advanced coal and energy technologies to facilitate clean energy production and transmission of energy.

In the 2014 Legislative Session, the Wyoming Legislature expanded the purview of the WIA to include coal exports effective July 1, 2014 (FY2015)

### **Performance Measures:**

Pursuant to the WIA's Strategic Plan for FY14, the key objectives/performance measures for the budgetary period include:

#### **Strategic Themes and Corresponding Initiatives**

#### **I. MARKET OUTREACH**

#### **01. Refine the Value Proposition**

**1.01** Continue to refine the Value Proposition for delivering Wyoming wind to California via studies commissioned by the WIA and others:

- 1) *Complete the Univ. of WY WY/CA Phase II Geo Diversity Study in early 2014;*
- 2) *Have the NREL WY/CA Grid Integration Study completed by February 2014;*
- 3) *In 2014, use the results of the above studies to mount a new effort to convince CAISO of the need to include out of state transmission that has achieved key milestones in the permitting and siting process—this will be measured by one (1) meeting with CAISO/qtr;*

- 4) *Have a quick-start generator model a nat gas/WY wind integration model that simulates a firm product delivered to the marketplace by Sept 1, 2014; and*
- 5) *Commission a CA economist to quantify some of the benefits to CA rate payers relative to WY wind delivered to CA by Sept 1, 2014*

**1.02** Participate in or host a minimum of three (3) meetings/conferences per quarter in California and other key markets:

- 1) *Meet or exceed this initiative by speaking at events in California and other key areas; attending key meetings in California; and/or hosting meetings with key individuals in the marketplace*

**1.03** Refine/develop the Value Proposition for delivering Wyoming wind to other market areas as needed:

- 1) *Refine the Value Proposition for delivering Wyoming wind to Colorado by August 1, 2014; and*
- 2) *Develop Value Proposition for other key market areas as dictated by the market and opportunities to access such markets via existing or new transmission projects*

## **02. Execute Outreach Plans**

**2.01** Continue to communicate the Value Proposition for delivering Wyoming wind to California:

- 1) *Schedule and conduct an average of six (6) meetings each quarter in California to convey the Value Proposition;*
- 2) *Continue to update the target entities as needed; and*
- 3) *Schedule California Speakers at a minimum of two (2) WIA Energy Conference/Board Meetings in 2014*

**2.02** Meet with targeted entities in other market areas:

- 1) *Step-up the outreach initiative to Colorado in 2014 by 50% measured by meetings in the marketplace compared to FY2013; and*
- 2) *Develop and prepare to execute a marketing plan for one other market area, if the opportunity presents itself*

## **II. PROGRAM DEVELOPMENT**

### **03. Catalyze Development Opportunities**

**3.01** Support the work of the Wyoming Business Council; the University of Wyoming's School of Energy Resources; and the Wyoming Pipeline Authority, all of which are key to the WIA successfully achieving its plan:

- 1) *Provide the Business Council; SER; and WPA with the opportunity to communicate their efforts via a minimum of one (1) WIA Energy Conference/Board Meetings and two (2) Quarterly Stakeholder Outreach Meetings*

**3.02** Utilize WIA's \$1 billion bonding authority:

- 1) *Obtain information from bonding companies on the current state of the economy and the relative financial environment in order to develop a better understanding as to what financing opportunities are feasible, given current conditions and report to the WIA Board by December 1, 2013; and*
- 2) *Identify a minimum of two (2) bonding opportunities to the WIA Board for consideration in each calendar year 2014 and 2015. Formally initiate a minimum of one (1) financing package during that same time period*

**3.03 Proceed with pre-development of new transmission projects as such opportunities are identified:**

- 1) *The MISO-led Midwest Express HVDC bi-directional Transmission Overlay has progressed to the first scheduled study group meeting on January 7, 2014 in MISO's New Orleans Office. Continue to support such pre-development with a place on the agenda at the 2014 WIA Winter Board Meeting; and*
- 2) *Continue to assess the viability of a new WY/NE to points east transmission*

**04. Support Transmission Development**

**4.01 Protect and support, where possible, those transmission projects where State funds have been expended:**

- 1) *TransWest Express LLC will refund the State's investment upon the TWE Project reaching the financing stage; and*
- 2) *The same applies to the Wyoming-Colorado Intertie Project--given the current state of the WCI Project, develop a strategy for the project by the June 30, 2014*

**4.02 Advocate for all of the transmission under development in the State:**

- 1) *Provide support for all transmission under development by market outreach initiatives; commissioning and supporting studies that reflect a value proposition; conducting market outreach to targeted markets; providing comments where applicable; and attending & speaking at select conferences*

**4.03 Support Governor Mead's Energy Policy Initiative:**

- 1) *WIA staff serves as the Co-Chairman of the Energy & Natural Resources Policy Team which, together with other functions, monitors the progress of such initiatives; and*
- 2) *Assist in the development of a tracking software that measures the activity and progress relative to all the initiatives in the State Energy Plan by those entities who are directly or indirectly responsible by April 1, 2014---such would include a named Project Manager*

**05. Support Advanced Coal and Other Energy Technologies**

**5.01 Develop a Phase I effort which would analyze the possibility of establishing an initiative aimed at a CCUS retrofit to an existing coal-fired generation plant in Wyoming by December 1, 2014 with an EOR component. Such an initiative would be developed in cooperation with other entities in the State which are engaged in clean-coal related activities including, but not limited to, members of the Wyoming Legislature; the University of Wyoming; the Wyoming Pipeline Authority; the Wyoming Business Council; members of Governor Mead's staff; the Wyoming Public Service Commission; the Wyoming Research Institute; and utilities in Wyoming (Phase I):**

- 1) *Perform a gap analysis relative to the commercial viability of CCUS*
- 2) *Attempt to quantify the total economic benefit to the State of Wyoming relative to the Wyoming Coal Industry. The analysis would look at both direct and indirect benefits in terms of jobs and dollars. In addition, the analysis would project the percentage of such benefit relative to activities in North America and the percentage applicable to exports out of North America.*

**5.02 Support other advanced fuel technologies to the benefit of Wyoming:**

- 1) *Utilize our Energy Conference/Board Meetings and Stakeholder Outreach Meetings in 2014 to showcase existing and emerging technologies (CCUS; CTL; GTL; UGC; CNG; LNG; NGV; TTL; and others; and*
- 2) *Where possible and needed, fund or co-fund studies to support such technologies*

### **III. STAKEHOLDER ADVOCACY**

#### **06. Execute Stakeholder Engagement Opportunities**

**6.01 Plan and structure three (3) Public Energy Conference/Board Meetings annually together with approximately 20 Board Calls:**

- 1) *Continue the two day, half-day each, format for board meetings with the option to expand day one to a full day as needed; schedule a Speakers' and Sponsors' Luncheon or Dinner with the WIA Board at each of the Meetings; and have a sponsored reception on the evening of day one and a sponsored continental breakfast on day two in the event breakfast food is not readily available to stakeholders*

**6.02 Plan and structure four (4) Quarterly Stakeholder Outreach Meetings around the State annually:**

- 1) *This initiative was started in 2013 with meetings scheduled in Rawlins, Pinedale, Gillette and Casper—tentative 2014 meetings will be in Gillette, Jackson, Sheridan and Laramie;*
- 2) *This initiative will improve the public awareness of the activities of the WIA, the University of Wyoming's School of Energy Resources; the Wyoming Pipeline Authority; and the Wyoming Business Council; and*
- 3) *Establish a good working relationship with the Wyoming County Commissioners Association to solicit the support of the County Commissioner Offices in the cities where the Quarterly Stakeholder meetings are held*

**6.03 Actively engage WIA's stakeholders:**

- 1) *Once each quarter, participate in events held by key stakeholders (Legislative Committee Meetings--Developer sponsored events--Conferences, Webinars); and*
- 2) *Continue to add stakeholders and manage the WIA's listserve inventory of contacts which currently exceeds 1,000*

#### **07. Execute Stakeholder Advocacy Plans**

**7.01 Develop a strategy to improve communications with National, State and local elected officials; Wyoming citizens; landowners; and NGO's by June 1, 2014:**

- 1) *Develop a list of the top ten (10) most important things we need a legislator to know;*
- 2) *Schedule a meeting with Minerals Committee Co-Chair Tom Lockhart in December, 2013 to discuss the path of a greater collaborative effort re: WIA & Wyoming Legislature;*
- 3) *Meet with the staff in Congressional offices in Wyoming every six (6) months;*
- 4) *Plan a co-effort with another entity to participate in the hosting of a legislative reception during both the 2014 & 2015 Legislative Sessions*

**7.02** In 2014, provide the opportunity of a forum at all of the WIA Energy Conference/Board Meetings and 50% of the Stakeholder Outreach Meetings for Wyoming's Energy Community to participate:

- 1) *Provide opportunities for transmission and generation updates once each year;*
- 2) *Continue to work with Arch Coal, Ambre Energy, Cloud Peak Energy, the Wyoming Mining Assoc and others to identify coal-oriented topics for agendas;*
- 3) *Once each year, have an oil & gas company provide a presentation; and*
- 4) *Have advanced coal; coal exports and other energy technologies on the agenda at all Energy Conference/Board Meetings each year*

**7.03** Continue to provide support to WY transmission & generation developers with an emphasis on those in the permitting and siting stage:

- 1) *Advocate for and support WY transmission and generation developers with market outreach, commissioning of studies as appropriate and providing a possible funding source via WIA's bonding authority; and*
- 2) *Meet with a minimum of four (4) transmission & or generation developers face-2-face on a quarterly basis*

## **08. Staff and Consultants Requirements**

**8.01** Provide the WIA Board with a comprehensive financial report on a quarterly basis; a monthly report on the execution of the Strategic Plan:

- 1) *Utilizing the financial statements from WIA's accounting firm, provide the Board a quarterly financial report; and*
- 2) *Provide a performance report to the Board on a monthly basis*

**8.02** Manage WIA's Budgetary Process; WIA staff; consultants; and commissioned studies:

- 1) *Provide the necessary support relative to the WIA biennium budget by working with the budget office to meet deadlines, presentation to the Governor and discussions with Legislative Committees;*
- 2) *Manage staff and consultants requiring periodic reporting (monthly at a minimum);*
- 3) *Engage consultants in periodic calls with transmission developers, coal advocates and others on a monthly basis; and*
- 4) *Manage the studies commissioned from the SOW and meet the milestones set forth therein*
- 5) *Establish a new WIA banking relationship by April 1, 2014 to gain better returns on invested funds*

**8.03 Utilize WIA consultants in a cost-effective manner:**

- 1) *Connect with FERC commissioners in DC prior to August 1, 2014;*
- 2) *Develop closer relationship with Fed agencies in DC once every 6 months; and*
- 3) *Develop closer relationships with State Agencies in California in 2014 with at least one (1) meeting each quarter*

**8.04 Manage WIA's social media outlets which include Facebook, Twitter and YouTube:**

- 1) *Keep the different accounts updated with news/press releases and important information; and 2) Post the video-taped WIA Energy Conference/Board Meeting presentations in a timely fashion no later than 30 days following the meetings*

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**Pursuant to W.S. 28-1-115(ii) (B)**  
**which requires, within the context of the WIA Strategic Plan,**  
**that the Strategic Themes and Corresponding Initiatives contained herein be prioritized**

All of the themes and initiatives contained in the WIA Strategic Plan (WIA Plan) for FY2014-2015 period were developed by the WIA staff under the direction of the WIA Board of Directors to comply with the founding statutory requirements which were adopted by the Wyoming Legislature with the formation of the WIA in 2004 with subsequent amendments to the WIA's statutory charter.

In the event that the WIA was precluded from pursuing all of the themes and initiatives contained herein for budgetary reasons, the following is the priority in which the work of the WIA would proceed.

The WIA Plan is made up of three (3) strategic themes:

#1 Market Outreach--#2 Program Development--#3 Stakeholder Advocacy

***The three (3) themes are already listed in order of importance to the WIA and possible positive economic impact on the State of Wyoming.***

The ***Market Outreach*** theme and corresponding initiatives will provide the greatest economic benefit for the State, to the extent such initiatives are successful at least in part. Again, if successful, such initiatives would, at the same time, provide diversification to the State's economy which is the centerpiece of the WIA's mission. Just one of the 3,000 MW transmission lines under development in the State and the corresponding generation would provide an increase of billions of dollars in the tax base for the area where the generation is built; create thousands of jobs during construction and operation; provide a minimum of \$200,000,000 in sales tax revenue on the wind equipment alone; and other substantial monetary benefits. The WIA has commissioned two (2) economic benefit and job creation studies since 2011. One was for 9,000 MW of new transmission and one was for 900 MW of new transmission. The fact sheet for the [2011 Study](#) and the fact sheet for the [2013 Study](#) are posted on the WIA website together with the complete studies.

The second greatest benefit would come from the initiatives relative to the ***Program Development*** theme which address the two (2) transmission projects in which the State of Wyoming has invested funds; advocacy for advanced coal and other energy technologies; utilizing the WIA's bonding authority; new business for the State; and possible new transmission infrastructure originating in Wyoming to serve markets in the Eastern Interconnect.

Last on the list but still of importance is the ***Stakeholder Advocacy*** theme and initiatives. The WIA strives to excel relative to all of the strategic themes including its approach to stakeholders.

***In the event the WIA was required to reduce its budget and possessed the discretion to determine the budget cuts, such reduction would be come from Series 200—Supportive Services and then, to the extent necessary, from Series 900—Professional or Contractual Services.***

The [FY2014-2015 Strategic Plan](#) as amended to include coal exports is posted on the WIA website.

### **Story Behind the Performance in FY 2014:**

A summary of FY14 accomplishments relative to the WIA Strategic Plan is as follows:

1. **Transmission Update:** There has and continues to be measurable progress relative to some of the six (6) transmission projects under development. The permitting process and the issues surrounding such are a big part of such progress.

Transmission projects where activity occurred in FY 2014 include:

- a. Gateway West (GWW): a Final Environmental Impact Statement (EIS) was published by the Bureau of Land Management (BLM) in April 2013 and a Record of Decision (ROD) was issued on Nov 14, 2013.
  - b. Gateway South (GWS): a Draft Environmental Impact Statement (DEIS) was published by the BLM on February 21, 2014.
  - c. TransWest Express (TWE): a Draft Environmental Impact Statement (DEIS) was published by the BLM and Western Area Power Administration (Western) in June 2013 and a final EIS and ROD should occur in late 2014.
  - d. Zephyr: Duke American Transmission Company (DATC), a joint venture between Duke Energy and American Transmission Company, remains in the pre-NEPA stage.
  - e. WCI Project: the development of this Project is equally owned by the WIA and LS Power (lead developer). The University of Wyoming has been engaged in a grid analysis of the TOT 3 constraint at the WY/CO border which the WCI Project will eliminate. Development work is continuing.
2. **Generation Update:** While the number of wind farms under development has dropped dramatically due to lack of transmission capacity and market forces, some wind generation projects remain active:
    - a. Chokecherry and Sierra Madre Wind Energy Project in Carbon County continues to proceed with the necessary permitting requirements. This facility, when built, will contain up to 1,000 wind turbines. The project developer is the Power Company of Wyoming. A ROD was issued in October of 2012.
    - b. Pioneer Park Wind Farm Project in Converse County being developed by Wasatch Wind.
    - c. There are several other small projects in various stages of development

Black Hills began work on a 132 MW natural gas-fired generation facility located near Cheyenne. The Cheyenne Prairie Generation facility is scheduled to commence operations in the fall of 2014.

3. **Outreach to California:** An outreach initiative was commenced in November of 2012 and a significant number of face to face meetings have been held as follows:

**Since November 2012, the WIA has held meetings with  
over eighty-five (85) people to-date from the  
following entities in California:**

- *Governor Brown's Office*
- *California PUC*
- *California Energy Commission (CEC)*
- *California Independent System Operator (CAISO)*
- *California Air Resources Board (CARB)*
- *California Senate Energy Committee Staff*
- *California Assembly Energy Committee Staff*
- *Southern California Edison*
- *San Diego Gas and Electric*
- *Pacific Gas and Electric*
- *California Manufacturers Association*
- *Los Angeles Department of Water & Power*
- *California PUC Division of Rate Payer Advocates*
- *Northern California Power Agency (NCPA)*
- *Natural Resources Defense Council (NRDC)*
- *Stanford University*
- *University of California, Davis*
- *University of California, Berkeley*
- *California Wind Energy Association*
- *Greensparc Energy Advisors*
- *E3 Consulting*
- *Energy Foundation*
- *Independent Producers Association*

The centerpieces of the outreach initiative include the [2011 WECC 10 year Transmission Plan](#); the [NREL California-Wyoming Grid Integration Study](#) commissioned by the WIA; the [geographic diversity of wind research being conducted by the University of Wyoming](#); and the fact that Wyoming already is a major contributor to supplementing California indigenously produced natural gas. In 2012, natural gas production from Wyoming will provide approximately thirty-eight percent (38%) of the total natural gas needs in California.

Other factors which support the value proposition for delivering Wyoming wind to California to support the construction of new high-voltage transmission from Wyoming to California:

- a. Southern California Edison's San Onofre Nuclear Generating Station (SONGS) is permanently closed and is currently being [decommissioned](#). The plant was shut down in early 2012 because steam generator tubes began leaking radioactive steam. The facility is rated at 2,200 MW. The timeline for the shutdown of the facility can be viewed [here](#).
- b. The [Diablo Canyon Nuclear Power Plant](#) continues to operate under licenses which expire in 2024 and 2025, Such licenses may not be renewed which will result in the need for more dispatchable power in the future--the facility is made up of 2 units— 1,172 MW & 1,178 MW.
- c. Seventeen (17) gas-fired once-through cooling units will be shut down with 2 or 3 being repowered—these units have used sea water for cooling in the past—the restriction on this type of cooling has compliance dates of 2015-2020 for gas-fired units and 2022 & 2024 for the California's remaining nuclear facility pursuant to California's [Once-Through Cooling Regulations](#). This is a potentially significant issue for CA in terms of meeting their generation needs.

4. **Other studies commissioned by the WIA:**

- a. University of Wyoming's Phase II Geographic Diversity Study which incorporated actual 1 minute data for wind and solar in California and actual 10 minute data for Wyoming wind. We expect the study to be published in the fall of 2014.
  - b. A Stakeholder Survey was conducted and published by the WIA on August 13, 2013. A [letter](#) to our stakeholders was distributed to our 1,000 plus stakeholders on August 13, 2013 which referenced the [results](#) of the survey.
  - c. University of Wyoming's Coal Benefits Study for Wyoming. This study will quantify the direct and indirect benefits of the coal industry in Wyoming from mining to coal-fired generation to rail. The study is expected for release in 2014.
5. **Advocacy for Natural Gas-Fired Generation in Wyoming:** the WIA has and continues to be a supporter of natural gas as a resource that can be developed with wind energy and delivered to the marketplace on a dispatchable basis to address the variability of wind and solar energy.
6. **Advocacy for Coal Related Production, Technology and Energy use in Wyoming, the U.S. and Worldwide:** the WIA has been active in promoting clean coal-fired generation; advanced coal technologies such as coal to liquids (CTL); natural gas to liquids (GTL); carbon capture utilization & sequestration (CCUS) technologies; used tires to liquids (TTL); and underground coal gasification (UCG).

In addition, the WIA has been an active supporter of Wyoming's Integrated Test Center (ITC) relative to both the funding and the necessary planning leading to the installation of the facility.

7. **WIA Energy Conferences hosted by the WIA Board of Directors:** the WIA's three (3) annual public energy conferences help further the WIA's charter featuring topics relative to power transmission, generation, coal and oil & gas are featured with quality speakers from across the U.S. and the World. In the FY2014 meetings, a significant number of speakers have been scheduled made up of developers in Wyoming and from some of the major energy industry participants which include:

*Governor Mead; Governor Mead's Policy Office; Arch Coal, TetraTech; Cloud Peak Energy; Rocky Mountain Power; TransWest Express LLC; Power Company of Wyoming; Southwest Power Pool; Midwest Independent System Operator; California Independent System Operator; Western Research Institute; Ambre Energy; SSA Marine; DATC; University of Wyoming; Energy Future Coalition; Mid-America Energy Holdings; Basin Electric; Wyoming's DEQ; Wyoming Public Service Commission; Encana; Wyoming Office of Consumer Advocate; Hillhouse Resources; ICF International; Cassidy and Associates; Western EcoSystems Technology; Venable LLP; Clean Line Energy Partners; VIASYN; Advantage Consulting; Ellison, Schneider & Harris LLP; Kerns & West; Wyoming Business Council; University of Wyoming's School of Energy Resources; Idaho National Laboratory; Southern Company; Kenny Construction; Windhyne Energy Group; Wyoming Game & Fish; Western Governors' Association; Tri-State Generation & Transmission; Sustainable Energy Solutions; Sargas AS; Wood Mackenzie; BNSF Railway; SNC Lavalin; Walsh Environmental Scientists and Engineers; and Cansolv, a subsidiary of Shell Oil.*

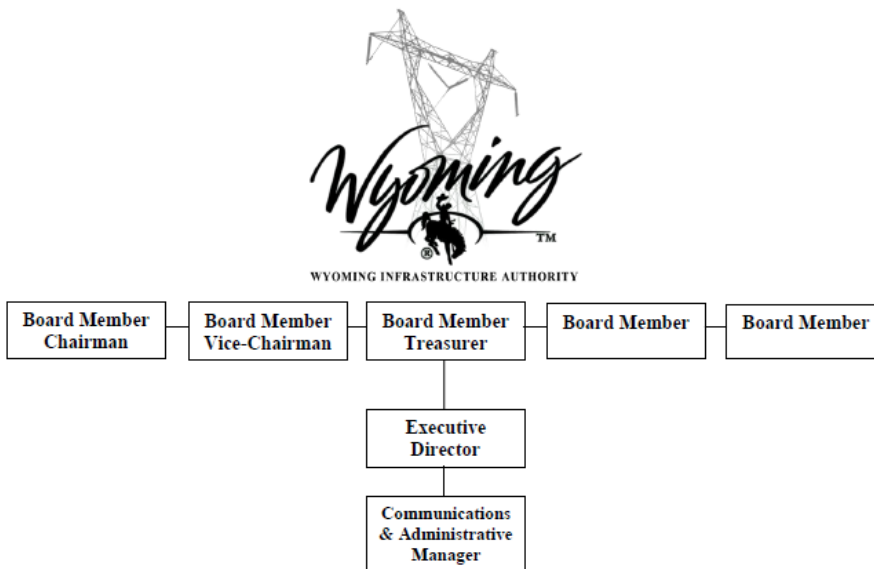
That's over forty (40) entities which have provided stakeholders with valuable information to assist in furthering their efforts which enure to the benefit of the state of Wyoming. The [next meeting](#) is scheduled for October 7-8, 2014 at the Snow King Resort in Jackson.

**Expenditures for FY2014:**

Expenditures for FY2014 by category are as follows:

<i>Supportive Services</i>	
<i>Utilities</i>	\$ 2,983
<i>Communication</i>	9,167
<i>Dues, Licenses, Registration</i>	4,238
<i>Advertising</i>	5,100
<i>Travel in State</i>	76,747
<i>Travel Out of State</i>	44,881
<i>Office Supplies, Printing</i>	4,068
<i>Soft Goods &amp; Housekeeping</i>	1,444
<i>Real Property Rental</i>	18,772
<i>Insurance, Bond Premium</i>	30,525
<i>Total Supportive Services</i>	<u>197,925</u>
<i>Central Services</i>	
<i>Telecommunications</i>	12,384
<i>Contractual Services</i>	
<i>Professional Fees</i>	813,623
<i>Total Expenditures</i>	<u>\$1,023,932</u>

**WIA Organization Chart:**



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